

Greenest Borough Strategy Implementation Plan

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Priority 1: Improving the urban environment

Outcome: Safe and sustainable streets, buildings and urban spaces that people want to use and foster a sense of local pride.

Sustainable Community Strategy Outcome: Safer for all, People and customer focussed, Environmentally sustainable future.

Council Plan Priority: Making Haringey one of London's greenest boroughs, Creating a Better Haringey; Cleaner Greener and Safer.

Sponsor: Head of Enforcement - Robin Payne.

Objectives

- **Develop a framework to better co-ordinate investment and development of the public realm that supports climate change adaptation**
- **Reduce the fear of crime and improve safety**
- **Implement agreed standards and joint working across the Council and with housing partners to improve the urban environment**

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective:					
Develop a framework to better co-ordinate investment and development of the public realm that supports climate change adaptation					
Develop and deliver an outdoor environmental improvement programme for our housing estates.	6 year plan 2008-2014	HfH Asset Manager <i>Jacinta Walters</i>	Expert advice to be commissioned to determine what is required / achievable and to review our delivery options. Works are currently being identified through the process of estate inspections carried out with	Investment of £16.52m in estate improvements over 6 years. Projects are being defined and will be prioritised through current consultation. Outline programme to be brought to Better Haringey	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			residents. Results are then fed into a prioritisation model with Milestones TBC	Programme Board in January 2009.	
Produce a commissioning strategy for the public realm and procure and implement contracts for the public realm.	Commission strategy Start date: 1/2/08 Procure and implement contracts: 4/7/08	Head of Environmental Resources <i>Stephen McDonnell</i>	<ul style="list-style-type: none"> • New Highways Contract to start July 2009. • Waste management contract to start April 2011. Key targets for performance to be agreed.		R/A/G
Complete Conservation Area Appraisals to control appearance of developments affecting historic buildings, conservation areas and sites of archaeological interest.	2008 - 2010	Head of Planning Policy and Design <i>Sule Nisancioglu</i>	100% adoption of appraisals for all 28 conservation areas by 2010		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Reduce the number of historic buildings that are at risk due to neglect or decay.	on going	Principal Conservation officer <i>Mortimer Mac Sweeney</i>	<ul style="list-style-type: none"> To reduce the number of buildings 'at risk' by at least three by 2009/10 – maximum total at risk will be 14. To reduce the number of buildings 'at risk' maximum to 9 by 2010/11. 	Currently 17 buildings are 'at risk' in Haringey.	R/A/G
Update the Streetscape Design Manual with results of research into new materials <ul style="list-style-type: none"> Research the use of Titanium dioxide and similar additives for carriageways with a view to improve air quality by reducing oxides of nitrogen emissions from vehicles Research the use of permeable surfaces in highway construction schemes with a view to reduce the 		Head of Planning Policy and Design <i>Sule Nisancioglu</i> Highways Asset Manager <i>Demos Kettenis</i>	<ul style="list-style-type: none"> Amount of water that can be absorbed by these surfaces as a percentage of their own volumes. (Initial target – 30%) 	<i>links to priority 4 – sustainable procurement</i>	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
risk of flooding and the effects of pollution.					
Review and update the Council's Air Quality Management Action Plan	July 08 – Oct 08	Service Manager for Commercial Enforcement <i>Keith Betts</i>	The Air Quality Management Action Plan is being reviewed and updated for October 2008. New targets from this document will be integrated into this implementation plan.		R/A/G
Objective					
Reduce the fear of crime and improve safety					
Focus enforcement on dealing with anti-social behaviour and addressing environmental crime by increasing response to nuisance activity	On Going	Service Manager, Enforcement Response <i>Eubert Malcolm</i>	Target response times of 80% of complainants contacted in 30 minutes and visited in 1 hour		R/A/G
Prevent environmental crime by using prosecution powers to tackle litter and dumping and work to	On Going	Team Leader, Street Enforcement	<ul style="list-style-type: none"> Target for FPN's issued will be that 80% are 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
improve the skills of Homes for Haringey staff on waste enforcement		<i>Tony Chapman</i> Head of Enforcement – <i>Robin Payne</i>	<p>paid or prosecuted.</p> <ul style="list-style-type: none"> Review of enforcement policy to consider environmental sustainability by March 2009. Targets set out in NI195 (litter, detritus, graffiti and fly-posting) + NI196 (fly-tipping) action plan 		
Objective					
Implement agreed standards and joint working across the Council and with housing partners to improve the urban environment					
Develop local environmental improvement plans and projects for each neighbourhood to respond to local communities' concerns.	April 2008- March 2009	Assistant Director, Service Improvement & Strategy <i>Joanna David</i>	<ul style="list-style-type: none"> Complete role out of 'area based working' by December 2008. Develop area action plans for all neighbourhoods by March 2009. 		R/A/G
Develop initiatives and incentives to encourage responsible land ownership	On Going	Head of Enforcement			R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<ul style="list-style-type: none"> • Improve management standards for the range of housing tenures including Homes for Haringey, registered social landlords and private sector landlords. • Mainstream environmental crime work to manage 'eyesores'. • Use of cleansing/clearance notices. 		<p><i>Robin Payne</i></p> <p>Service Manager Housing & Health <i>Steve Russell</i></p> <p>Service Manager, Environmental Crime <i>RobCurtis</i></p>	<ul style="list-style-type: none"> • <i>Private sector landlords</i> - Partnership approach and incentives will need to be developed to encourage landlords to deliver added value of improved security, and lighting that goes beyond the Housing Act 2004. • Bid for Area Based Grant. • We have targets for response times to complaint of 24 hours. • Key sites to be embedded into patrols 		

Priority 2: Protecting the natural environment

Outcome: Valued and protected green spaces and natural habitats

Sustainable Community Strategy Outcome: Safer for all, Environmentally sustainable future

Council Plan Priority: Making Haringey one of London's greenest boroughs, Creating a Better Haringey; Cleaner, Greener and Safer.

Sponsor: Assistant Director, Recreation Services – John Morris

Objectives

- Adapt to climate change on green and open spaces
- Actively manage biodiversity
- Improve open spaces through partnership action
- Increase the use, awareness, appreciation and involvement in our green spaces

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective:					
Adapt to climate change on green and open spaces					
Produce parks climate change adaptation and mitigation action plan	tbc	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	Action Plan completed by March 2009		R/A/G
Include adaptation and mitigation actions in site / park management plans	February 2010	Head of Parks & Bereavement Services –	12 plans by March 2010		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
		<i>Andrew Gill</i>			
Production and implementation of a borough Tree Strategy	April 2008 to March 2010	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	<ul style="list-style-type: none"> • Strategy going to Cabinet in September 2008. • 1200 new trees planted by 2010. 		R/A/G
Implement environmentally friendly practices in land management through development and implementation of an environmental management system (EMS)	October 2009 to March 2011	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	<ul style="list-style-type: none"> • Achieve ISO 14001 accreditation by March 2011. • % Reduction in energy / utilities (tbc in 2009). • % reduction in landfill tonnage (tbc in 2009). • Increase in green waste recycling (tbc in 2009%). 		R/A/G
Objective					
Actively manage biodiversity					

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Produce & Implement a new Biodiversity Action Plan	June 2008 – May 2011	Policy and Development Manager (Recreation Services) – <i>Paul Ely</i>	<ul style="list-style-type: none"> Habitat action plan (HAP) and species action plan (SAP) to be recorded onto the UK Biological Action Recording system. Increase in local nature reserves provision to 6 sites and an increase in local nature reserve (LNR) area per 1000 population. 		R/A/G
Work with partners to improve biodiversity in open spaces and protect and improve local sites of importance for nature conservation	June 2008 – May 2011	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	<p>Measured using National Indicator NI197: Improved local biodiversity. Baseline to be set by March 2009.</p> <ul style="list-style-type: none"> Number of new Friends Groups/ Site Associations Number of new Allotment Site 	<p>Partnership activity:</p> <ul style="list-style-type: none"> - 32 Parks Friends Groups - Friends Forum - 12 Allotment Site Associations - Allotments Forum - Better Places Partnership - Groundwork Partnership 	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			Management Plans <ul style="list-style-type: none"> • New BTCV Grant Agreement • New Open Spaces Partnership Group • 14 Parks and Open Spaces Management Plans 	- BTCV Partnership Important sites of nature conservation: <ul style="list-style-type: none"> • 59 Sites of Importance for Nature Conservation in the Haringey UDP • 5 Sites of Metropolitan Importance • 9 Sites of Borough Importance (Grade I) • 13 Sites of Borough Importance (Grade II) • 32 Sites of Local Importance 	
Improve access to open natural green spaces	Ongoing	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	<ul style="list-style-type: none"> • A reduction in the areas of deficiency in natural green space. • Areas of deficiency in access to natural green space identified in the 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			Open Spaces Strategy and Mayor of London's 'London Plan' <ul style="list-style-type: none"> Recreation Planning Policy Guidance (PPG) Standards 		
Enforcement action to tackle unauthorised garden extensions, structures and landscaping on Parkland Walk and Palace Gates	June 2008 to May 2010	Policy & Development Manager (Recreation Services) - <i>Paul Ely</i> + Head of Parks and Bereavement Services – <i>Andrew Gill</i>	80% reduction by 2010.		R/A/G
Objective					
Improve open spaces through partnership action					
Groundwork Improvement Programme on Haringey parks	2008/9 to 2009/10	Policy & Development	<ul style="list-style-type: none"> Russell Park: 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
To include: <ul style="list-style-type: none"> • Russell Park • Belmont Recreation Ground • Paignton Park • Falkland & Fairfax Open Space 		Manager (Recreation Services) – <i>Paul Ely</i>	Green Flag 2010/11 <ul style="list-style-type: none"> • Belmont: Green Flag 2009/10 • Paignton: Green Flag 2010/11 • Falkland & Fairfax: Green Flag 2011/12 		
Objective Increase the use, awareness, appreciation and involvement in our green spaces					
Deliver the parks renewal programme through production of Parks & Open Space Asset Management Plan		Head of Parks & Bereavement Services – <i>Andrew Gill</i>	Cabinet Report/ Decision by November 2008		R/A/G
Open Space Improvement Programme Implementation Infrastructure Haringey / London 'In Bloom' Small Grants	2007/8 to 2009/10	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	<ul style="list-style-type: none"> • 50% increase to 12 Green Flags – Annual Civic Trust Assessment (LAA) • Number of entries in Haringey in Bloom 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Implement allotments Improvement Action Plan – Operational Standards and Asset Management	2008/9 to 2010/11	Head of Parks and Bereavement Services – <i>Andrew Gill</i>	<ul style="list-style-type: none"> • Number of terminations + % tenant turnover • New Tenancy Agreement • Site SLAs with allotment site associations • Investment Programme 	Resources: Allotments Revenue £60k Parks Capital Programme Progress to date: - 1450 tenants - 12 Site Associations	R/A/G
Complete Markfield Recreation Ground Renewal Project	2007 - 2009	Policy & Development Manager (Recreation Services) - <i>Paul Ely</i>	<ul style="list-style-type: none"> • Quality audit / user survey (KMC) Index score of 7 in 2010. • Green Flag submission in 2010. 		R/A/G
Develop and implement Lordship Recreation Ground Restoration Project	Stage 2 (design) Jun 2008 – Nov 09 Stage 3 (construction) Apr 2010- Mar 2011	Policy & Development Manager (Recreation Services) – <i>Paul Ely</i>	<ul style="list-style-type: none"> • Quality audit / user survey (KMC) Index score of 7 in 2012 • Green Flag submission by June 2012 • Usage up to 350,000 visitors per annum by March 2012 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Continue to implement the Hygiene Improvement Programme	Quarterly Assessment	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	NI195- Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly-posting) 2007- 25% 2008- 19%		R/A/G
Actively develop participation in the management of green spaces through the increased number of partners joining the ‘Friends’ Engagement Programme	2008/9 to 2009/10	Policy & Development Manager (Recreation Services) – <i>Paul Ely</i>	<ul style="list-style-type: none"> • 2007/2008 32 Friends groups and friends forum + increase of membership numbers. • 2008/2009 target tbc • 2009/2010 target tbc 		R/A/G
Complete the Parks Buildings Community Use Review	October 2009 to March 2010	Policy & Development Manager (Recreation Services) – <i>Paul Ely</i>	<ul style="list-style-type: none"> • Increase Toilets public access / use by TBC • Number of tenancies TBC 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Implement the Sports & Physical Activity Improvement Plan (Walking, Cycling, Jogging) to improve turnout in Active People Survey	Annual	Policy & Development Manager (Recreation Services) – <i>Paul Ely</i>	<ul style="list-style-type: none"> • Sports & Phys. Activity participation 25% • Open Space usage 15.9m / 52% > 1 per week • Quality audit/User survey (KMC) Survey 72% • TNS Survey 70% • 26.9% Active People Survey (APS) • 16.5m + 56% 	Progress to date: <ul style="list-style-type: none"> - Sports & Phys. Activity participation 22.9% - Open Space usage 15.9m / 52% > 1 per week - Quality audit/User survey (KMC) 	R/A/G
Implement the small Open Spaces Improvement Programme	2008/9 to 2010/11	Head of Parks & Bereavement Services – <i>Andrew Gill</i>	7 Green Pennants (awarded by the Annual Civic Trust Assessment) in 2010/11	2 Green Pennants in 2007/2008	R/A/G
Complete and implement 'Parkforce Model'	October 2008	Policy & Development Manager	<ul style="list-style-type: none"> • Fear of Crime, KMC survey • Satisfaction 70% KMC 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
	April 2009 – Mar 2010	(Recreation Services) – <i>Paul Ely</i>	survey <ul style="list-style-type: none">• 65% TNS Residents Satisfaction		

Priority 3: Managing environmental resources efficiently

Outcome: Reduced consumption and pollution of natural resources

Sustainable Community Strategy Outcome: Environmentally sustainable future

Council Plan Priority: Making Haringey one of London’s greenest boroughs, Creating a Better Haringey; Cleaner Greener and Safer

Sponsor: Head of Environmental Resources – Stephen McDonnell

Objectives

- Reduce carbon dioxide emissions in the community
- Reduce energy use
- Increase facilities and services for participation in domestic and business recycling, composting, and reduction and re-use schemes.
- Reduce water use and pollution by homes and businesses
- Secure water provision for the future
- Adaptation to flood risk due to climate change
- Improve local air quality, and reduce the borough’s greenhouse gas emissions
- Develop sustainable food projects
- Ensure and monitor the most environmentally sustainable use of land and soil

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
ENERGY					
Objective: Reduce carbon dioxide emissions in the community					

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Define baseline and set targets for CO2 reduction per capita (link to priority 5 & 6)	On going	Environmental Resources Team Manager <i>Zoe Robertson</i>	<i>Reduction against the baseline:</i> <ul style="list-style-type: none"> • 2008/09 -3.6% (0.18 tonnes per capita) • 2009/10- 7.4% (0.37 tonnes per capita) • 2010/11- 11% (0.55 tonnes per capita) Measured by NI186- Per capita reduction in CO2 emissions in LA area	Defra estimate that CO2 savings as a percentage of 2005 figures are a maximum of 12.7% for Haringey	R/A/G
Investigate and set CO2 reduction targets over the long term	Set next target March 2010. Annually review progress	Environmental Resources Team Manager <i>Zoe Robertson</i>	Working towards UK's targets for a 60% reduction by 2050 and a 26 to 32% reduction by 2020 legally binding		R/A/G
Objective: Reduce energy use					

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Provide energy audits to homes and businesses in partnership with Homes for Haringey, E-on, EDF, British Gas and the Carbon trust	Jan 2009-ongoing	Environmental Resources Team Manager <i>Zoe Robertson</i>	<ul style="list-style-type: none"> • 2004-2008:3000 home audits by Homes for Haringey • 2008-2010: 500 domestic and business audits per annum • 2008 Target: 1800 Energy efficiency measure installed. 380 Homes made decent 		R/A/G
Produce literature for energy reduction in the home and work place	April 2008 – ongoing	Environmental Resources Team Manager <i>Zoe Robertson</i>	Distribute literature to 2,500 households and 200 businesses in 2008/2009 through the Participation team.		R/A/G
Provide energy monitoring devices to businesses and homes to increase awareness of usage	April 2009 – March 2011	Environmental Resources Team Manager <i>Zoe Robertson</i>	Distribute energy and water saving devices through the Participation team to 500 households and 100	Subject to free sourcing/subsidised supplies in 2008/09	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			businesses		
WASTE					
Objective:					
Increase facilities and services for participation in domestic and business recycling, composting and reduction and re-use schemes					
Ensure the same high standard of recycling service provision across the borough	2005-2009	Environmental Resources Team Manager <i>Zoe Robertson</i>	<ul style="list-style-type: none"> • 100% of kerbside households receiving mixed recycling service. • All housing estates to have on-site recycling facilities. • All 75 bring-banks to accept plastic bottles and cardboard. • Expansion of recycling in every school to include plastic bottles, can and glass as well as paper and card 		R/A/G
Actively engage with local business by establishing a 'business	2009-2010	Environmental Resources	Campaign business plan to be created by 2009		

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
recycling campaign'		Team Manager <i>Zoe Robertson</i>	Further target TBC		
Deliver awareness raising campaigns to increase participation, reduce contamination and promote home composting further	April 2008 – ongoing.	Environmental Resources Team Manager <i>Zoe Robertson</i>	NI192 target- Household waste recycled and composted <ul style="list-style-type: none"> • 2008/2009 28% • 2009/2010 32% • 2010/2011 35% 	2007/2008 baseline: 25%	R/A/G
Promote and develop local re-use and reduction schemes and Promote ReStore to increase level of bulky waste collections.	April 2008 – ongoing	Environmental Resources Team Manager <i>Zoe Robertson</i>	NI191- Residual household waste per household <ul style="list-style-type: none"> • 2008/2009 629 kg • 2009/2010 570 kg • 2010/2011 545 kg 	2007/2008 baseline: 629 kg	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			<ul style="list-style-type: none"> • 2006-2008 ReStore community projects delivering re-use scheme in borough.127 nappy voucher claims in borough diverting 6.3 tonnes of waste • 2008-2010 150 nappy voucher claims in borough 		
<p>Evaluate facilities required for commuter waste (location & capacity) and ensure all identified locations have adequate recycling provision.</p> <p>As a result expand on-street recycling bins for commuters.</p>	April 2010	Environmental Resources Team Manager <i>Zoe Robertson</i>	<ul style="list-style-type: none"> • 2008- Facilities at 25 station location • 2010- Facilities at 30 station locations 		R/A/G
<p>Engage with local businesses to reduce the number of plastic bags and packaging they provide by developing awareness raising campaign aimed at local</p>	2009-2018	Environmental Resources Team Manager <i>Zoe Robertson</i>	TBC Based on the London Local Authority plastic bag bill 2009		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
businesses and initiating a Shop Smart campaign to promote waste reduction					
Evaluate alternatives to landfill/incineration for non-recyclables	2008-2010	North London Waste Authority	TBC		R/A/G
WATER					
Objective: Reduce water use and pollution by homes and businesses					
Develop a water quality strategy for Haringey	April 2008-March 2010	Environmental Resources Team Manager <i>Zoe Robertson</i>	Strategy to be produced by 2010		R/A/G
Subsidise water saving devices for use in homes and businesses	2008-2018	Environmental Resources Team Manager <i>Zoe Robertson</i>	TBC Currently monitoring current uptake to establish baseline, cost effectiveness and target number of homes and businesses		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective: Secure water provision for the future					
Work with water companies to improve management of water supplies, through the promotion of new technologies (e.g. grey water management systems)	2008 - ongoing	Environmental Resources Team Manager <i>Zoe Robertson</i>	TBC Currently evaluating the target amount of take up for new technologies		R/A/G
Objective: Adaptation to flood risk due to climate change					
Implement the North London Strategic Flood Risk Assessment (SFRA) by creating and implementing Haringey SFRA and developing a flood management plan for the borough	2009-2018	Environmental Resources Team Manager <i>Zoe Robertson</i> Head of Planning Policy and Design <i>Sule Nisancioglu</i> Emergency planning and business continuity	Draft North London Strategy is currently being developed which includes information on Haringey.		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
		manager <i>Andrew Meek</i>			
AIR					
Objective: Improve local air quality and reduce the borough's indirect greenhouse gas emissions					
Reduce methane gas emitted through landfill, by increasing waste recycling	2008-2018	Head of Waste Strategy and Contracts (NLWA) <i>Andrew Lappage</i>	NI193- Percentage of municipal waste landfilled (TBC)		R/A/G
Lower local pollutants such as NOx, PM10 and ozone generated from electricity, heating and vehicles	2008-2018	Frontline Services	NI194- Air quality % reduction in NOx and primary PM10 emissions through local authority's estate and operations (TBC)		R/A/G
FOOD					
Objective: Develop sustainable food projects					

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<p>Improve knowledge and understanding of sustainable food, through collaborative working between the Primary Care Trust (PCT), Schools and Haringey Council</p> <ol style="list-style-type: none"> 1. Food for life partnership 2. Develop a toolkit for Sustainable schools 3. Introduce micro food farm system into schools 4. School Growing Clubs- issuing a bursary for tools and training programmes for teachers. 	Ongoing	Public Health Officer (PCT), <i>Kate Allardyce</i>	<ol style="list-style-type: none"> 1. In 2008 Chestnuts primary school will become a flagship school and will be aiming for gold standard by 2009 2. Toolkit to be created by March 2009 3. the PCT aim to sponsor 10 Haringey schools to grow food within their grounds 4. A brand new training programme in 2009 for the 39 existing schools and all new schools wishing to partake. 		R/A/G
Develop sustainable food policy and strategy	Sept 08 – Oct 09	Leadership Programme Project team	To produce recommendations by October 2009 for the council to consider	The Leadership Programme project brings together a cross service team of managers to work on a project outside their usual area of work. Resource allocation of 35 days work in	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
				total.	
LAND AND SOIL					
Objective: Ensure and monitor the most environmentally sustainable use of land and soil					
Planning <ul style="list-style-type: none"> Work with external developers & contractors to ensure regulation compliance and best practice in building and planning 	TBC	Team Leader Development Control North Team <i>Paul Tomkins</i> Team Leader Development Control South Team <i>Paul Smith</i>			R/A/G
Pollution <ul style="list-style-type: none"> Reduce incidence land contamination. Extended waste management capacity to deal specifically with difficult waste such as dumped oil, batteries and construction by-products. 	TBC	Service Manager for Commercial Enforcement <i>Keith Betts</i>	To be developed: Ongoing monitoring of contaminated land register and bringing sites back into use.		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<ul style="list-style-type: none"> Assess and ensure that land allocated for local food growing is free of pollutants and contaminants. 					

Priority 4: Leading by example

Outcome: Environmentally sustainable public services

Sustainable Community Strategy Outcome: Environmentally sustainable future

Council Plan Priority: Making Haringey one of London's greenest boroughs, Creating a Better Haringey; Cleaner Greener and Safer

Sponsor: Chief Financial Officer – Gerald Almeroth

Objectives

- Efficient use of energy and natural resources
- Sustainable procurement of goods and services
- Reduce waste whilst increasing re-use and recycling
- Promote organisational change to deliver the Greenest Borough Strategy

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective: Efficient use of energy and natural resources					
Calculate the Council's energy consumption and as a result	Start date to	Sustainable Energy	NI185- CO2 reduction from local authority	Baseline of council building	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<p>implement measures to reach CO2 reduction targets in all our buildings including schools</p> <p>Measure such as</p> <ul style="list-style-type: none"> • Installation of 4 Voltage Optimisation Units at Central and Hornsey libraries, Alex House and 48 Station Road. Currently reducing Haringey emissions by 1% (c.100tCO₂e p.a.) against our 2007 baseline. • Voltage optimisation in River Park House is to be bench marked which will increase the percentage reduction to 1.5%. • Installation of variable speed drives TBC • Install energy efficient lighting run on electronic control gear TBC • Investigating Biomass as an option within the borough TBC 	<p>monitor Jan 2008</p>	<p>Manager <i>Kamar Zaman</i></p>	<p>operations</p> <ul style="list-style-type: none"> • 2008/9 - 2.5% Reduction • 2009/10 - 3% Reduction • 2010/11 - 4.5% Reduction <p>Overall 10% Reduction by 2010/2011</p> <p>Extract billing data from Energy Management System</p>	<p>portfolio: 10888 Carbon Tonnes (39.9 kilotons per annum)</p> <p>Transport including fleet filling up at Ashley road depot and parks vehicles filling at Truck haven: 3.7 kilotons per annum</p> <p>Overall Baseline: 43.6 ktpa</p>	

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<ul style="list-style-type: none"> Implementation of other energy technologies TBC 					
<p>Introduce a comprehensive staff travel plan for Haringey council</p> <ol style="list-style-type: none"> Reduce single occupancy car trips for the journey to/from work increase numbers of staff cycling for the journey to/from work Increase % of enabled bodied staff walking to work who live within one mile of their place Increase car sharing for the journey to/from work To pilot a car pool and bike pool scheme at the Wood Green campus of Council office sites and 639 High Road, N17, All new staff induction packs to contain travel plan information relevant to their post Increase public transport usage 	<p>Staff travel plan introduced in April 2008. First annual staff travel survey will be carried out in the spring of 2009. Travel plan development will</p>	<p>Principal Transportation Planner <i>Edwin Leigh</i></p>	<ol style="list-style-type: none"> By 5% (from 44% to 39%) by April 2008 By 5% (from 3% to 8%) by April 2009 Target TBC %. From 3% to 5% and for business trips from 14% to 20% by April 2009. to achieve a 5% reduction in business trips undertaken by staff in their own private vehicles by April 2008. By April 2008 By 5% from 49% to 54%. 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
by	be on going.				
Deliver the Smart Working programme which will include promoting a better use of assets and resources and contributing to a reduction in Haringey's carbon footprint	In line with the timescales included in the Accommodation Strategy, once complete	Programme managed from within Achieving Excellence, but will require cross-Council support to enable a successful rollout <i>David Airey</i>	Target of 7:10 desks: staff ratio through the wider rollout of flexible working.		R/A/G
Fulfil the accommodation strategy objectives to reduce overall council accommodation	2008/2012	Head of Accommodation Strategy <i>Martin Cable</i>	The accommodation strategy for 2007-2012 proposes a 28% reduction in the council's overall accommodation portfolio from 35,038 m ² to 25,414 m ² 15% CO ₂ reduction target	Currently a draft accommodation strategy has been constructed	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			on council building operations		
Objective: Sustainable procurement of goods and services					
Implementation of the sustainable procurement strategy and Develop action plan for meeting Level 4 on FFW (<i>Links with priority 5</i>).	Jun 08 – Sept 2012	Sustainable Procurement Manager <i>Ben Brown</i>	Progression up the Flexible Frame Work (part of the sustainable procurement national action plan) levels <ul style="list-style-type: none"> • Lvl 2 – Sept 09 • Lvl3 – Sept 10 • Lvl4 – Sept 12 <i>Measured using FFW checklist</i>	FFW Lvl 1 Baseline 2008	R/A/G
Review the council's fleet management to include electric vehicles and cleaner fuels (<i>Links to priority 6</i>)	2007 – 2011	Principal Transportation Planner <i>Edwin Leigh</i>	Access to fleet of electric pool vehicles for Council staff to use for site visits. <ul style="list-style-type: none"> • 3 vehicles by March 2009. • 4 vehicles by March 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			2011 (subject to demand and funding).		
Develop 'whole life analyses' approaches to procurement and develop sustainability strategies for market segments based on risk assessment (prioritisation).	Jun 08 – Mar 09 (tool development) Apr 09 – Ongoing (monitoring)	Sustainable Procurement Manager <i>Ben Brown</i>	<i>Measured using internal audit</i> 20% min contracts let using sustainability strategy <i>Measured using internal audit</i> Routine mitigation of risk for priority spend areas		R/A/G
Sustainable food for Council catering	Currently on-going	Sustainable Procurement Manager <i>Ben Brown</i> Food Category Manager <i>Era Varellas</i>	50% of fairly traded produce in food and catering provision (limited to fresh and dried fruit, nuts and cereals, chocolate, tea, coffee, juice, cocoa) <i>Measured using KPIs in Contract Management Manual (tbc)</i>		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective: Reduce waste whilst increasing re-use and recycling					
Implement comprehensive re-use and recycling in council buildings	Jun 08 – 2009	Environmental Resources Team Manager <i>Zoe Robertson</i>	2009: 100% of council office buildings have mixed-material recycling facilities available on-site		R/A/G
Develop and implement a sustainable corporate solution for the disposal and re-use of assets (e.g. IT equipment)	Jun 08 - Ongoing	Property and Facilities Category Manager	TBC		R/A/G
Objective: Promote organisational change to deliver the greenest borough strategy					
Promote an organisational culture where environmental resources are valued (e.g. officer network to drive change) through <ul style="list-style-type: none"> • Green Champions Project 	Sept 2008- Sept 2010	Better Haringey Project Officer - <i>Alex Grear</i>	Target through a staff awareness survey. Percentage of staff awareness: <ul style="list-style-type: none"> • Sept 2009- 75% • Sept 2010- 80% 50 Council employees to sign up for the Green		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			Champion project.		
Embed leadership principles to ensure delivery of the greenest borough strategy through the implementation of pledges made by senior managers	2008-2010	Better Haringey Programme Manager - <i>Jon Clubb</i>	90% of all pledges made by senior managers to be implemented by 2010		R/A/G

Priority 5: Sustainable design and construction**Outcome:** Lower carbon homes and buildings with thermal comfort**Sustainable Community Strategy Outcome:** Environmentally sustainable future**Council Plan Priority:** Making Haringey one of London's greenest boroughs, Creating a Better Haringey; Cleaner Greener and Safer

Sponsor: Group Manager for Strategy and Development

Objectives

- **Develop sustainable and renewable energy sources in physical regeneration programmes.**
- **Encourage and promote best practice sustainable design and construction**
- **Encourage new build to be low or zero carbon**

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective: Develop sustainable and renewable energy sources in physical regeneration programmes					
As part of the Core Strategy development, undertake feasibility study to analyse the capacity and potential of identified development sites for decentralised energy infrastructure and renewable energy	Sep 2008- April 2010	Head of Planning Policy and Design <i>Sule Nisancioglu</i>	By 2010 feasibility study to be completed with indicative capacity for decentralised and renewable energy options for identified development sites	This planning policy evidence base could also be utilised to identify sites with a potential for a site-wide energy generation which may require an ESCO	R/A/G
More efficient, low carbon and renewable energy options to be	On-going	Group Manager Development Control	Areas to be explored by 2010: Tottenham Hale, Haringey		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
explored for all key regeneration sites as part of planning decision-making process		Head of Planning Policy and Design <i>Sule Nisancioglu</i>	Heartlands, Bridge NDC sites and Central Leaside Joint Area Action Plans to identify measures		
Objective: Encourage and promote best practice sustainable design and construction					
Council Buildings undergoing major remodelling and new buildings to aspire to achieve BREEAM Very good standard <ul style="list-style-type: none"> Building schools for the future (BSF) to use biomass boilers and ground source heating supplemented with solar energy 	2008-2013	Construction Procurement Manager <i>David Mulford</i>	For the Haringey BSF programme current plans ensure that the new school will achieve a 60% CO2 saving and Woodside, Gladesmore, St Thomas More, a 20% CO2 saving		R/A/G
Homes for Haringey, other housing providers and home owners to ensure investment and improvements and secure the best	4/08 – decent homes works on	HfH Asset Manager <i>Jacinta Walters</i>	Measure energy efficiency SAP rating. Target 70 by end of decent homes programme		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<p>possible environmentally sustainable solutions through:</p> <p>Measures such as Installation of double glazed windows Roof renewal Loft and cavity wall insulation Installation of energy efficient condensing boilers.</p>	<p>site. Complete 3/ 2014</p> <p>4/08 Energy Efficiency Programme - Annual</p> <p>4/08 Boiler Replacement programme – Annual</p>		<p>Contractors will carry out pre and post SAP ratings.</p> <p>Contractors monitored to ensure compliance with KPIs for sustainability</p>		
<p>Review and replace existing guidance on Sustainable Design and Construction in the light of new national and regional guidance.</p>		<p>Head of Planning Policy and Design <i>Sule Nisancioglu</i></p>	<ul style="list-style-type: none"> Adopt a SDC Supplementary Planning Guidance by 2010 		

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<p>Provide up to date guidance to householders on good practice on sustainable design and construction through the 'Greening Your Home Guide'</p>	<p>2008-2016</p>	<p>Head of Planning Policy and Design <i>Sule Nisancioglu</i></p> <p>Environmental Resources Team Manager <i>Zoe Robertson</i></p>	<ul style="list-style-type: none"> • 2008- Update Greening Your Home Guide • 2008- Publish guidance for renewable energy use for conservation areas • 2009-2016 Explore the feasibility to work with partners such as RSL's to explore one showcase housing development in Haringey before the government target for all homes Zero-Carbon by 2016. <p>Update and review advice as appropriate.</p>		<p>R/A/G</p>

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective: Encourage new build to be low or zero carbon					
<p>Ensure all planning applications have a sustainability and energy assessments, and encourage new build to be lo or zero carbon through:</p> <ol style="list-style-type: none"> 1. Ongoing officer training 2. Design awards 3. Application of Core strategy to reflect the best possible options for achieving low and zero carbon developments 4. Sustainable design and construction workshops with key stakeholders as part of Core Strategy development 	Ongoing	Head of Planning Policy and Design <i>Sule Nisancioglu</i>	<ol style="list-style-type: none"> 1. Next training TBC 2. Every two years. Next Design Awards in 2010 3. Core strategy to be developed by 2010 /11 4. Next workshops will be in spring 2009. Exact date TBC 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status

Priority 6: Promoting sustainable travel**Outcome:** Improved, safe, accessible travel with reduced environmental impact**Sustainable Community Strategy Outcome:** Environmentally sustainable future, Safer for all**Council Plan Priority:** Making Haringey one of London's greenest boroughs, Creating a Better Haringey; Cleaner Greener and Safer

Sponsor: Head of Sustainable Transport - Joan Hancox

Objectives

- Reduce car and lorry travel in the borough
- Improve public and community transport
- Encourage more people to walk and cycle
- Reduce the environmental impact of transport

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective: Reduce car and lorry travel in the borough					
Increase the provision of on-street car club cars by providing more dedicated parking bays.	1 July 2008 – 31 March 2009	Team Leader, Transportation Planning <i>Malcolm Smith</i>	Provision of 30 on-street car club bays by Dec 2009		R/A/G
Promote and support the implementation of more car clubs	1 April 2008 -	Team Leader, Transportation Planning	Two more car clubs set up by March 2010.		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
in Haringey	2018	<i>Malcolm Smith</i>			
Encourage local businesses to reduce the long distance delivery of goods and services by establishing a Freight Quality Partnership (FQP) through the sub regional North London Transport Forum	Established By April 2009	Team Leader, Transportation Planning <i>Malcolm Smith</i>	Meeting taking place in Sept 08 with the North London Transport Forum to discuss.		R/A/G
Create and Implement events to promote alternatives to the car	1 April 2008 - 2018	Senior Transportation Planner <i>Edwin Leigh</i> School Travel Planning Team <i>Nisha Palmer</i>	<ul style="list-style-type: none"> • Car Free day 2008 – target of 10,000 attendees. • 'Walk to School Wednesdays' in 2008/9 		R/A/G
Promote school and work travel plans	April 2008 – April 2018	Team Leader, Transportation Planning <i>Malcolm Smith</i> & School Travel	NI198a – percentage of children travelling to Primary school by car. <ul style="list-style-type: none"> • 2008/2009-19.5% • 2009/2010-18.0% 	Baseline - 20.8%	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
		Plan team <i>Nisha Palmer</i>	<ul style="list-style-type: none"> 2010/2011-16.5% NI198b – percentage of children travelling to Secondary school by car <ul style="list-style-type: none"> 2008/2009- 4.8% 2009/2010- 4.7% 2010/2011- 4.6% 	Baseline- 4.9%	
Objective: Improve public and community transport					
Work closely with Transport for London (TfL) to improve transport hubs to encourage modal shift to public transport	1 April 2008 - 2018	Team Leader, Transportation Planning – <i>Malcolm Smith</i>	Traffic growth limited to 2.5% between 2001 and 2011 with an aspiration to limit traffic growth to zero over the same time period. We will be seeking to limit traffic growth to 1% in Wood Green town centre in line with TfL's LIP (local implementation plan) target. The Council also	Quarterly meetings with TfL chaired by Cabinet Member, Environment and Conservation officer attendance from Sustainable Transport; response to consultation by Sustainable Transport	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			has a lobbying role – to include requested more countdown / i-bus displays.		
Work with schools and police to improve safety and encourage children from an earlier age to walk and cycle	1 April 2008 - 2018	Team Leader, Transportation Planning. <i>Malcolm Smith</i>	Change in proportion of students using public transport. Target <i>to be confirmed</i> .		R/A/G
Improve bus routes particularly cross borough (east-west)	1 April 2008 - 2018	Team Leader, Transportation Planning <i>Malcolm Smith</i>	10% increase in frequency by 2012 on existing routes.		R/A/G
Further develop community transport by: 1. Build up a membership base. 2. Provide vehicle hours. 3. Introduce and continually review the quality of service delivery through user consultation and feedback mechanisms such as user satisfaction surveys and a number of telephone monitoring.	July 2007 – July 2009	Assistant Director Business Improvement & Strategy – <i>Joanna David</i>	1. 150 registered user groups by March 2009, rising to 190 by March 2010. 2. Of 50% utilisation of allocated vehicles assuming a 12-hour day. 3. Satisfaction survey target of 80%. 4. Provide 800 trainee hours per year on		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
4. Provide Trainee hours.			minibuses.		
Objective: Encourage more people to walk and cycle					
Improve the urban commuting network of safe walking and cycling routes by developing three green corridors know as 'Greenways'	2006/7 to 2012	Transport Policy and Projects manager; Planned Maintenance Team Leader	Completion of Greenways schemes by 2012.		R/A/G
Improve the standard of footways as currently measured through local indicators	footway standard from April 2008 to 2018	Transport Policy and Projects manager; Planned Maintenance Team Leader – <i>Laurence Pratt</i>	proportion of footway meeting standard	Resources: Funding for footways through Council funding for non-principal roads and from TfL for principal roads. Progress to date:	R/A/G
Completion of London Cycle Network 'plus' strategic cycle route network.	Dec 2010	Team Leader, Transportation Planning <i>Malcolm Smith</i>	Completion of LCN plus by end of 2010 - subject to funding.		R/A/G
Expand 'Homezones' (areas with traffic calming/ low speed limits)	1 April 2004 –	<i>Tony Kennedy</i>	Additional home zone by March 2012		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
	March 2012				
Expand 20mph zones	April 2008 - 2018	Transport Policy and Projects manager; Team Leader, Transportation Planning	20 x 20mph zones by 2010.	Baseline- 17 20 mph zones	R/A/G
Improve secure cycle parking, particularly at hubs such as shopping centre, municipal buildings and transport interchanges	1 April 2004 - 2018	Team Leader for Transportation Planning	Additional 70 stands per annum subject to funding.	There are 243 on-street cycle parking spaces as at March 2008	R/A/G
Objective: Reduce the environmental impact of transport					
Conduct a feasibility study and implement on-street electrical charging points	1 April 2008 – 31 March 2009	Team Leader, Transportation Planning	<ul style="list-style-type: none"> • Provision of 5 charging points by March 2009. • Application through LIP to TfL for additional charging points for 2009/10. 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
<p>Encourage the adoption of vehicles to cleaner fuels and for garages to supply the fuel <i>Also see priority 4 – ‘Leading by example’ - for council fleet management.</i></p>	2008 – 2018	Team Leader, Transportation Planning <i>Malcolm Smith</i>	<ul style="list-style-type: none"> 2018 target for garages supplying cleaner fuels. 		R/A/G

Priority 7: Raising Awareness and Involvement

Outcome: Empowered local communities that create an environmentally sustainable future

Sustainable Community Strategy Outcome: An environmentally sustainable future, People at the heart of change

Council Plan Priority: Making Haringey one of London's greenest boroughs, Creating a Better Haringey; Cleaner Greener and Safer

Sponsor: Assistant Director, Service Improvement & Strategy – Joanna David

Objectives

- To raise awareness and promote a change in behaviour among residents, businesses and other key partners
- Deliver environmental awareness and educational activities for children and young people

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Objective:					
To raise awareness and promote a change in behaviour among residents, businesses and other key partners					
Deliver an annual Better Haringey Green Fair and Better Haringey Awards	June annually	Better Haringey Programme Manager – <i>Jon Clubb</i>	<ul style="list-style-type: none"> • Target 2009 — 3500 attendees at public day, plus 400 at schools day • 60 nominations for better Haringey awards 	2008- 2000 attendees at public day, 360 at schools day	R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Annual flagship 'Going Green' Conference	January annually 2009	Better Haringey Programme Manager – <i>Jon Clubb</i>	Target attendance for Jan 2009 – 160 attendees.	26 January 2008 -120 attendees were present.	R/A/G
Develop and implement the annual outdoor marketing and publicity campaign.	July 2008 – March 2010	Better Haringey Programme Manager – <i>Jon Clubb</i> Communications and Engagement Manager - <i>Jon Hastings</i> Parks PR Officer – <i>Sarah Jones</i>	<ul style="list-style-type: none"> • 9 outdoor campaigns completed by March 2010. • Specific campaigns to support local recycling target of 32% and increased participation rate to <i>(tbc)</i>. • Updated information provision for recreational activities to support NI8 (adult physical activity) • Consolidate improving perception indicators of 		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
			Council Services and Haringey as a place to live, via Annual Residents' Survey.		
<p>Drive forward delivery of the Greenest Borough Strategy through partnership working.</p> <ul style="list-style-type: none"> • Greenest Borough Strategy launch event for partners. • Strengthen the role of the Better Places Partnership and other relevant HPS groups. • Engagement with community groups to deliver the Greenest Borough Strategy – including developing the Community Volunteers scheme. 	Start Sept 2008 and then ongoing	Assistant Director Business Improvement & Strategy - <i>Joanna David</i>	<ul style="list-style-type: none"> • 120 attendees from a wide range of partners at the launch event in October 2008, with all leads followed up. • 7 workshops delivered through the Better Places Partnership. (Outcomes to be defined). • Develop the Community Volunteers to focus more on green issues – e.g. external Green Champions project. (dates tbc). 		

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
Coordinate and promote learning and best practice Visit climate change 'beacon boroughs'.	April 2008 – March 2009	Better Haringey Programme Manager – <i>Jon Clubb</i>	Disseminate information from 'beacon borough' visits to relevant managers and heads of service.		R/A/G
Editorial in Haringey People and related press publicity	July 2008 – June 2009	Senior Communications Officer – <i>Jonathan Lawn</i>	<ul style="list-style-type: none"> • 10 editorials published in Haringey People. • 45 Better Haringey pro-active press releases per year with 90% hit rate 		R/A/G
Develop green pages for Haringey website	July 2008 – June 2009	Communications and Engagement Manager - <i>Jon Hastings & Better Haringey Programme Manager – Jon Clubb</i>	Measure the baseline and develop target for the hits to the website		R/A/G
Achieve fairtrade status	Currently on-going	Area Assemblies	Completion of the Fairtrade		R/A/G

Supporting Activities/How	Start date and end date	Lead Officer	Target	Comment	Status
	with completion by 2009	Coordinator <i>Sharon Attafuah-Annafi</i>	'5 goals' list by March 2009		
Objective: Deliver environmental awareness and educational activities for children and young people					
Actively support schools in following the national sustainable schools programme	Ongoing	Health, Wellbeing & Sustainability Manager – <i>Jude Clements</i> , with Environmental Resources Officer - Education & Community Involvement – <i>Katie Rigg</i>	<ul style="list-style-type: none"> • Education strategy to be produced by March 2010. • Number of schools that are Eco-schools (tbc) • Number of school sustainability action plans completed (tbc) • 100% of schools recycling at least two materials 		R/A/G